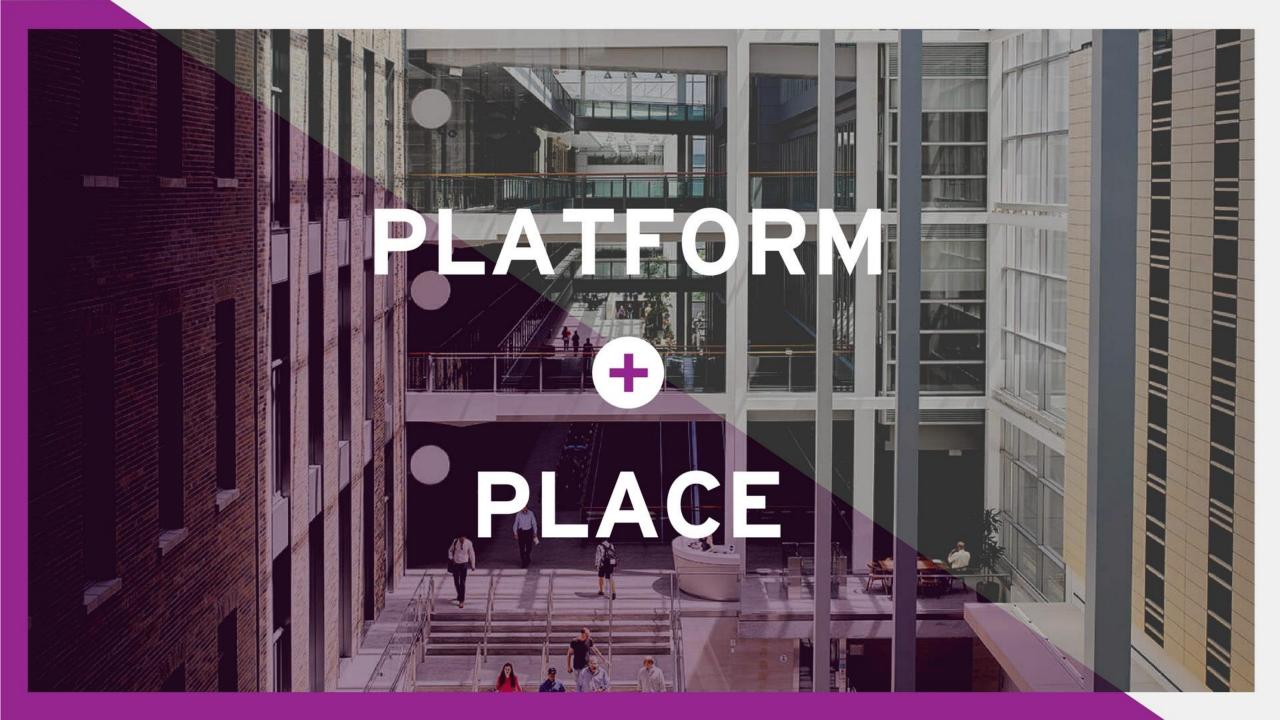
MaRS & The Future of Work

Krista Jones Managing Director, Work & Learning



NORTH AMERICA'S LARGEST URBAN INNOVATION HUB



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150+ total tenants: 100+ startups, scale-ups, corporates & research

Convening innovators with financial, academic & business communities

MORE THAN A BUILDING: AN INNOVATION HUB

	INNOVATION CENTRE	INCUBATOR	ACCELERATOR	INNOVATION HUB	INNOVATION DISTRICT
Where?	Building	Space		Place IP address Soft landings at other locations	Multiple buildings in a geographic area
Who?	Varied tenants	Startup ventures (general)	Startup ventures (selected cohort)	Startup and scaling ventures Incubators Corporate MNEs Investors Research labs and groups Convening of communities of interest	Universities Hospitals Research Institutes Student startups Incubators Corporate MNEs
What?	Limited programming	Venture services	Venture services Capital	Venture services Capital Talent Systems (incl. policy) Corporate connections Global networks	No centralized programming
Global examples	Cambridge Innovation Centre	JLABS	Y Combinator	MaRS Grand Central Tech (NYC) The Crick Institute (London, 2016) Nesta (London, 2016)	Biopolis* Mission Bay Kendall Square

* Have announced intention to pursue a Hub model.

INVENTION + ADOPTION

INNOVATION

2,000+

Annual Events and Meetings

150,000

Annual Attendees

200 Annual International Delegations

6,000

People at Work

1200+

Ventures supported annually 400+ Scaleups

\$3.5 Billion

raised since 2008 \$867 Million 2016

CAPITAL

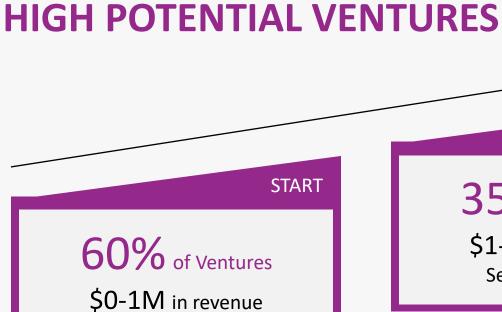
\$1.8 Billion

generated since 2008 (majority from exports) \$483 Million 2016

REVENUE

VENTURES

Source: all venture numbers as reported in the 2008-2016 venture client annual surveys. For details, see marsdd.Com/survey-methodology. CVCA_2016 MarketOverview



FOCUS ON HIGH GROWTH

Pre-seed funding

SERVICE MODEL

VENTURE STAGE

General

(1:many & 1:few)

- Entrepreneurship education
- Experiential workshops
- Market Intelligence Insights
- Peer to peer online network

35% of Ventures \$1-5M in revenue Series A funding

GROW

Specific (1:1)

- 1:1 Business & Technical advisory
- Talent, capital, Int'l market and customer connections
- Marketing & PR support
- Functional training workshops
- Customized Market Intelligence
- Leverage Expert network

5% of Ventures \$5M+ in revenue Series B or more

HIGH GROWTH COMPANIES

SCALE

Customized (1:1) (Pilot Program)

- 1:1 Business & Technical advisory
- Talent, capital, Int'l market and customer connections
- Marketing & PR support
- Functional training workshops
- Customized Market Intelligence
- Leverage Expert network
- Connection to Start Ecosystem

SUPPORTING THE INNOVATORS WHO WILL CHANGE THE WORLD

MaRS supports innovators who want to achieve strong business results and / or make a positive difference in the world we identify them by these criteria: IMPACT – They address big challenges facing Canada and the world

MARKET DEMAND – They have major global market opportunities, consumers not well served by current solutions

DISRUPTION – Exponential acceleration driven by science and technology, digitization and connectivity across converged sectors and disciplines

ASSETS AND EXPERTISE – Toronto, and Canada, are (or can be) centres of excellence



Health

- Biotech & Pharma
- Health & Wellness
- Digital Health
- Medical Devices
- & Diagnostics



Energy & Environment

Transportation

- Energy
- Agritech Waste Mgmt.
- Adv. Materials Water
- Adv. Manufacturing



Finance & Commerce

Marketplaces

Retail

Payments

Retail Tech

- Online & Mobile
- Alt. Finance
- Cybersecurity

• Al, Data, &

Analytics

Insurance Tech



Work & Learning

- Business Intelligence
- Education & Training
- HR & Workforce
- Enterprise Software

THE ROBOTS ARE COMING!



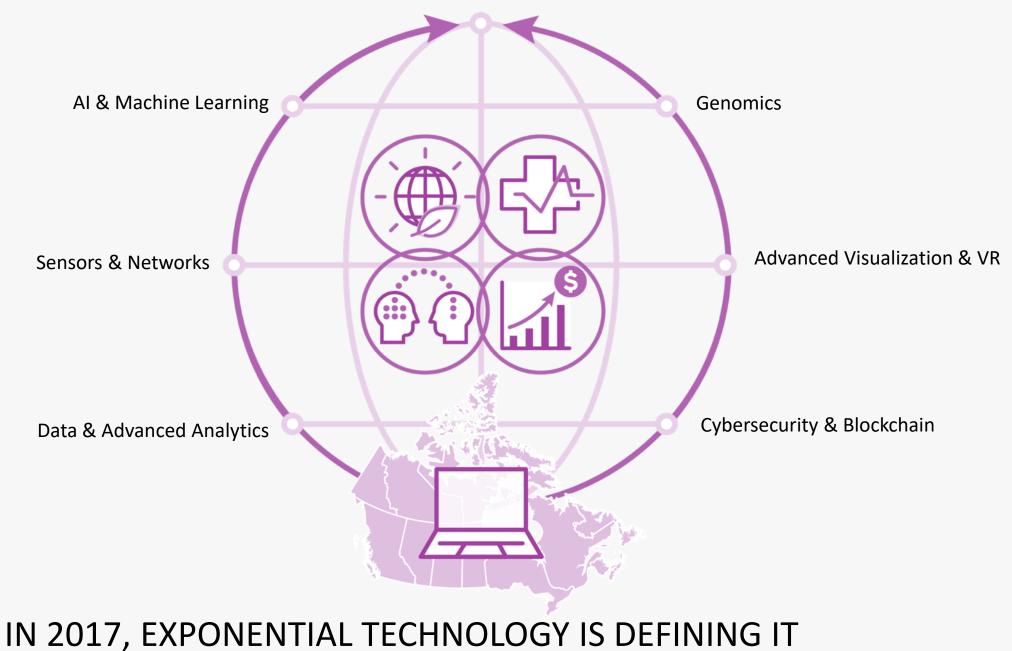
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In 2011 SOFTWARE WAS EATING THE WORLD...

Mark Andreesen

Next Gen Manufacturing / Robotics

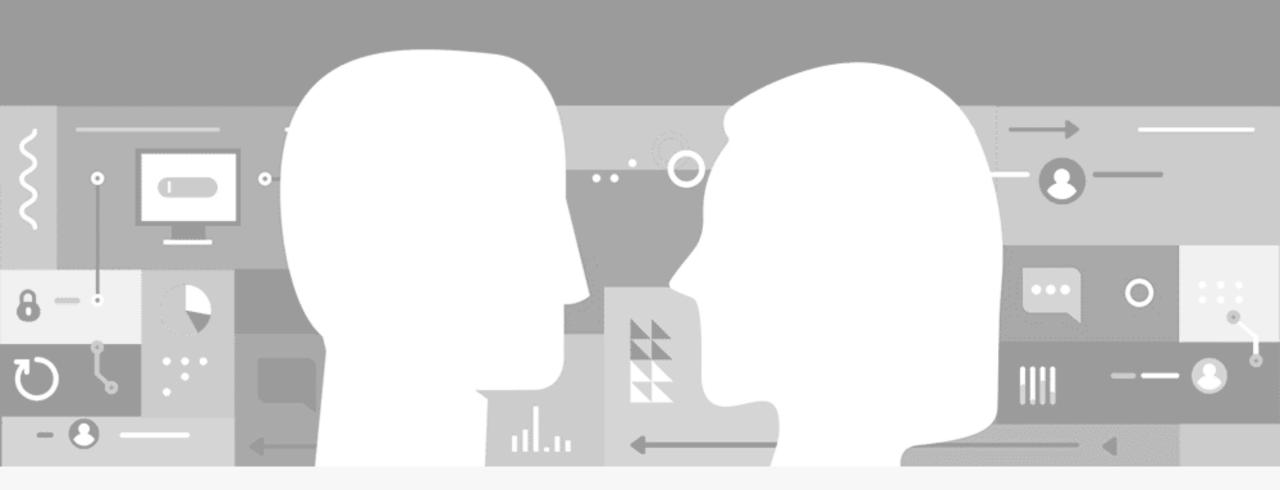


INNOVATION MANAGEMENT



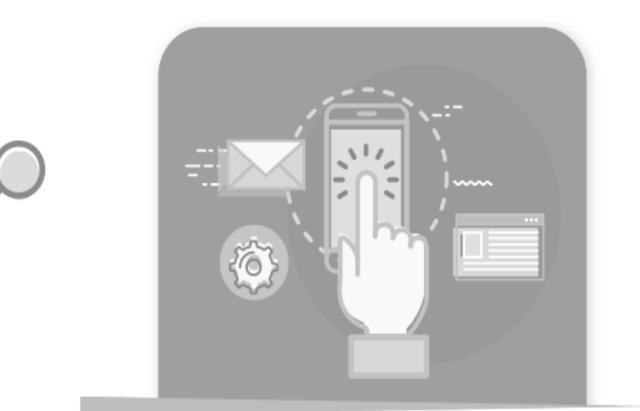
Product, services & business models

People & process (productivity & skills)



PROCESS AUGMENTATION, NOT AUTOMATION

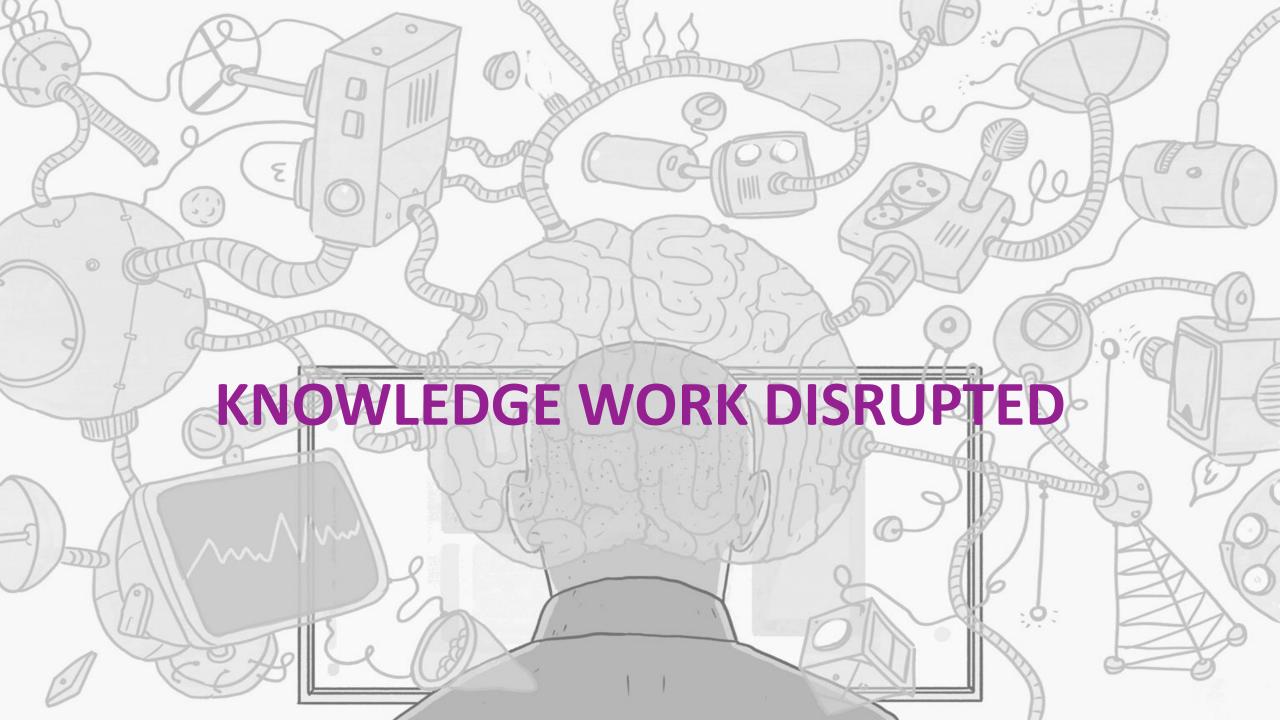
CONSUMERIZATION OF ENTERPRISE



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ROBOTS AS CO-WORKERS?



CHANGING WORKFORCE

- Diversity and Inclusion
- Multi-cultural, multigenerational
- New skills/hybrid jobs
- Contingent Work Structures
- Innovation Capacity
- Desire to have Societal Impact
- Global, mobile

ENTERPRISE DISRUPTED

Imagination is more important than knowledge. Knowledge is limited. Imagination encircles the world.

Credit: Gary Bolles, Singularity University

Starting the Journey towards the Intelligent Enterprises

- 1. Adoption of Enterprise-wide Productivity Enablement tools
- 2. "Innovation" Assessment & Management
- 3. Use of People Analytics (Employees & Customers)
- 4. Integrate Learning into Organization
- 5. New Talent Acquisition Methods
- 6. Radically change HR and Workforce Management

THANK YOU

www.marsdd.com/work-learning/